



Sept 2024 Week 2nd-6th



Executive Summary

The City of Waycross is integrating and training staff to enhance customer service and increase capability, while collecting and utilizing data driven analytics to drive future decision making. Additionally, the city is reassessing all procedures, processes, and programs to ensure proficiency & compliance and is adequately postured to better serve the community.

The City of Waycross is reevaluating the Capital Improvement plan to ensure it better aligns with the Operating budget to meet future requirements and deliverables as outlined in the Strategic Business Plan (working). Additionally, the Commission's priorities are to ensure safety, create a prosperous business climate, and to govern with transparency and effective communication.

Honorable Mayor

District 1

District 2

District 3

District 4

District 5 Commissioner Commissioner



Mr. Michael-Angelo James

Commissioner

Vacant

Commissioner

Commissioner

Ms. Sheinita Bennett Ms.. Katrena Felder Mrs. Diane Hopkins



Vacant



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Priorities

The City's priorities remain connected to enhancing customer service and communication, community engagement & development, and economic growth.



https://www.facebook.com/p/City-of-Waycross-Government-100069328174806/

Week's Priorities:

- 1. Continuous evaluation of city processes and systems that lead to better efficiency and customer service.
- 2. FY25 Budget execution.
- 3. Community interaction/engagement (5).

Funding Updates: None.

Mayor, Commission, City Manager Travel & Training: None.

Projects: None.

Decision Required: None.



Miscellaneous: City updated Priorities, Vision, and Mission.

Infrastructure: Quality of Life: City Workforce: Service Delivery:

- Effective Communication

 - **Customer Service** Efficiency & Proficiency
- **Business Models & Practices** •
- Data Driven

- Streets and Roads
- Buildings Overpass & Bridges
- Canals & Alleys
- Retainment Ponds & Stormwater
- Affordable Housing
- Job Creation
- Recreation Programs Morale
- Outreach Programs
- Community engagement & **Partnership**
- Development
- Pay
- Training
- Promotion

Vision:

The city of Waycross is a dedicated workforce enhancing quality of life while driving service excellence in support of its citizens and communities.

Mission:

To provide open, honest, and fiscally responsible quality public services to the citizens of Waycross.



City Manager weekly focal point

Priorities of work

- Emergencies
 - immediately to 24hrs response time
 - Danger to Life/Limb/Equipment/Property/infrastructure/transport
 - Some examples include; identified potholes, downed trees/powerlines, water leaks (loss of service/maneuver), fire, accidents etc.
- Functionality/Operations
 - · Weekly/by-weekly response time
 - Routine and scheduled maintenance/cleaning/collection
 - Some examples include; funded service & maintenance routes, trash/vegetation/debris cleaning & removal, code enforcement etc.
- Aesthetics
- 15-30 days response time
- Unscheduled maintenance/cleaning/collection
- Outside of city work scope
- Some examples include; unfunded trash/vegetation/debris cleaning & removal, water leaks (no loss of service or maneuver) etc.
- Projects small (short term)
 - 60-120 days response time
 - Any request/requirement over 10K
 - District scope
 - Requires Commission concession
 - Some examples include; projects w/o easement requirement or contractor/engineer support.
- Projects medium (near term)
 - 120-365+ days response time
 - Any request/requirement over 10K
 - District (multi) scope
 - Requires Commission concession
 - Some examples include; projects w/ easement requirement & contractor/engineer/GDOT support.
- Projects large (long term)
 - 180-365+ days response time
 - Any request/requirement over 100K
 - City wide scope
 - Requires Commission concession
 - Some examples include; projects w/ easement requirement & contractor/engineer/GDOT support, public vote.



Marc Hawkins Community Improvement Director



https://www.waycrossga.gov/community-development.php

Week's Priorities:

Animal Shelter at **full capacity**.

Unsafe Structures Court cases 5 September execution.

Planning Commission 12 September execution.

Directorate Policy update execution.

Funding Updates: None. Travel & Training: None.

Projects: None.

Decision Required: None.

Miscellaneous: None.



Director weekly focal point.

Week of - 08/23/2024 - 08/29/2024

Building Permit (turned in / pending approval)

None

Building Permit (approved)

None

Code/Ordinances of the week

Chapter 18- Fire Prevention and Protection

https://library.municode.com/ga/waycross/codes/code of ord inances?nodeId=PTIICOOR CH18FIPRPR



Pets Looking to be adopted!





Patrick Simmons Business Integration & Information Systems Director



Systemshttps://www.waycrossga.gov/business-integration-information-systems.php

Week's Priorities:

Tyler Tech Development meeting execution.

MyCivic (Tyler Tech App) meeting execution.

Okefenokee Partnership meeting execution.

Podcast Production execution.

Livestreams Broadcast execution.

1st Friday execution.

Downtown Merchants Mingle execution.

Funding Updates: None.

Travel & Training: None.

Projects:

District Dashboard.

Server Replacement.

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Wi-Fi Upgrade.

September Job Fair.

September 10th Rise and Shine host.

Decision Required: None.

Miscellaneous:

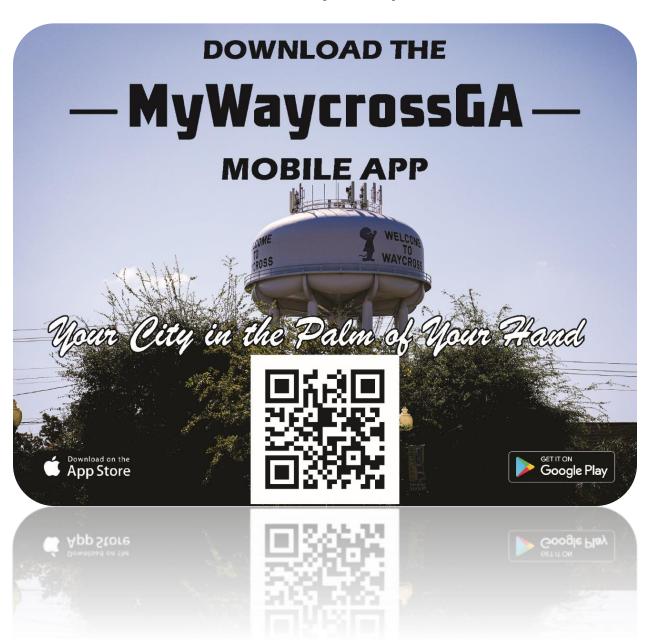
We wanted to inform you that our app, MyWaycrossGa, has a companion app that enhances the "Report an Issue" function, *Workforce Mobile*. Please download Workforce Mobile at your earliest convenience. Please share with your staff who are currently receiving issue notifications.

https://apps.apple.com/us/app/workforce-mobile/id1216887220

https://play.google.com/store/apps/details?id=com.staffapp&pcampai
gnid=web share



Director weekly focal point.



"The Regional crossroads and destination that offers small-town
Charm while providing big-city opportunities" https://ww



David Eddins Protective Service (Fire) Chief



https://www.waycrossga.gov/fire-department.php

Week's Priorities:

Annual Maintenance execution.

Driver Recruit training execution.

New Hire Testing, 6 September 2024, execution.

Funding Updates: None.

Travel & Training: None

Projects: Hydrant inspections.

Decision Required: None.

Miscellaneous: None.



Director weekly focal point

Type of Incident	June	Year To Date
Structure Fire	2	14
Vehicle Fire	0	10
Brush & Other Outside Fire	3	25
Medical Assist	51	233
Vehicle Wrecks, Other	16	97
Hazardous	10	27
Service Call	19	135
Good Intent	9	81
False Alarm	19	101



District	June	Year To Date		
District 1	18	118		
District 2	33	126		
District 3	20	152		
District 4	39	183		
District 5	16	127		
Mutual Aid	3	18		







Tommy Cox Protective Services (Police) Chief



https://www.waycrossga.gov/police-department.php

Week's Priorities:

Traffic Accident mapping and review execution.

Major Case review execution.

National Reaccreditation execution.

Funding Updates: 20K First Responder Grant execution.

Travel & Training: None.

Projects:

Special Operations Renovation execution.

Decision Required: None.

Miscellaneous: None.



Director weekly focal point

Court Cases	Current month/Year to Date			
Driving under the Influence	7	45		
Speeding Citation/Speeding Warr	ning 106	253		
All Warnings		1439		







Marissa Hendrix Human Resources Director



https://www.waycrossga.gov/human-resources.php

Week's Priorities:

Onboarding (Public Works) execution.

Job Postings: Building and Codes Inspector, Light Equipment,

Cemetery execution.

Fire Fighters interviews execution.

Funding updates: None.

Traveling and Training: None.

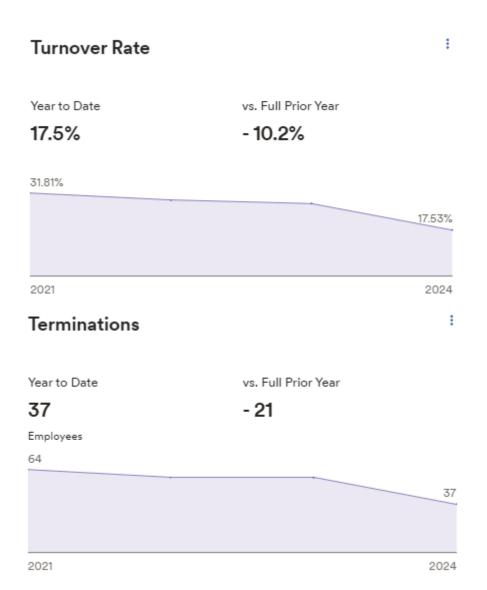
Projects: None.

Decision Required: None.

Miscellaneous: None.



Director weekly focal point





Average Tenure Year to Date vs. Full Prior Year 8.3 - 0.2 Years 8 Yrs 7 Mos 8 Yrs 3 Mos 2021 2024 Average Age Year to Date vs. Full Prior Year 41.5 - 0.2 Years 40 Yrs 11 Mos 41 Yrs 5 Mos

2021

2024



Greg Smith Finance Director



https://www.waycrossga.gov/finance.php

Week's Priorities:

Future Projects cost estimate execution.

Water meter improvement execution.

Cost reduction and revenue increase execution.

FY25 Budget execution.

Funding updates: None.

Traveling and Training: None.

Projects:

Line of Credit research execution.

City Credit card execution.

Meter replacement software execution.

Audit FY24 execution.

Water study execution.

Water/Sewer project execution.

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Accounting software execution.

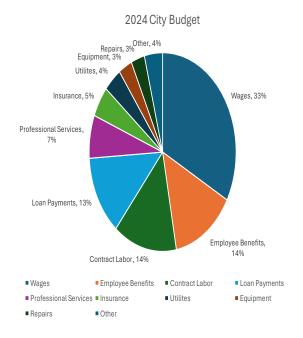
Decision Required: None.

Miscellaneous: None.



Director weekly focal point.

2024 City Budget breakdown







T-SPLOST & SPLOST

Waycross & Ware County 2024 T-SPLOST Proposal

What is a Single County T-SPLOST?

A Special Purpose Local
 Option Sales Tax (SPLOST) is a
 sale tax used to fund capital
 projects proposed by the
 county and city governments.
 The Transportation
 Investment Act (TIA) or T SPLOST is a regional sales tax
 for transportation purposes
 ONLY.



• 100% of the funds that are collected by this initiative will be spent on transportation projects in THIS COMMUNITY.



How much money will be raised with a Single County T-SPLOST?

 Assuming the max rate of 1.0% is leveraged for 5 years, it is projected that Waycross and Ware County will generate approximately \$45 Million from April 2024 to March 2029.



• These funds will be shared equally (50/50) between Ware County and the City of Waycross.

How can the money be spent?

Funds can only be spent on transportation purposes, which is defined in O.C.G.A. Section 48-8-260(5) as:

"...the tax are to be used in whole or part for capital outlay projects consisting of road, street, and bridge purposes, then authorized uses of the tax proceeds shall include: (A) Acquisition of rights of way for roads, streets, bridges, sidewalks, and bicycle paths; (B) Construction of roads, streets, bridges, sidewalks, and bicycle paths; (C) Renovation

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and improvement of roads, streets, bridges, sidewalks, and bicycle paths, including resurfacing; (D) Relocation of utilities for roads, streets, bridges, sidewalks, and bicycle paths; (E) Improvement of surface water drainage from roads, streets, bridges, sidewalks, and bicycle paths; and (F) Patching, leveling, milling, widening, shoulder preparation, culvert repair, and other repairs necessary for the preservation of roads, streets, bridges, sidewalks, and bicycle paths..."

Note: A minimum of 30% of revenue generated must be consistent with the Statewide Strategic Transportation Plan.



James Smart Public Works Director



https://www.waycrossga.gov/public-works.php

Week's Priorities:

Mower crew/tractor weekly execution.

Infrastructure weekly execution.

Canal cleaning weekly execution.

Potholes & Grates weekly execution.

Flower & Shrub weekly execution.

Tree cleaning weekly execution.

Funding Updates: None.

Travel & Training: None.

Projects:

Storm Drain cleaning execution.

Ossis Davis Home demolition execution.

Decision Required: None.

Miscellaneous: None.

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Public Works City Services

Sanitation Services

Garbage: Only the rollout may be used for disposal of residential garbage. If one container is not sufficient, the city will provide an additional container for residential, \$6.99, and commercial, \$11.13. Your container must be curbside the evening before your collection day. After the collection, the emptied container must then be removed from the curbside and returned to your storage area. Call City Hall at 912-287-2900.

Yard Trash: Yard trash should be placed on the curb or city right of way in one large pile (not on the street). Your yard trash must be ready for collection by 7:00 AM on your collection day. Limbs should be cut in 8-foot lengths and be no larger than 8 inches in diameter. Tree removal will not be collected; this includes limbs, tree trunks, stumps, or stump grindings. Do not place yard trash next to any immobile objects such as light poles, mailboxes, cars, etc. For further information, call the Public Works office at 912-287-2955.



Household Special Pickups: This refers to the removal of large bulky items such as appliances, mattresses, furniture, carpet, and other household items. Customers may call weekly by Thursday at noon to schedule a pickup of five items or fewer. Collections are Friday of each week. Call the Public Works office at 912-287- 2955 to schedule your pickup.

More than 5 Item Household Collections: Customers having larger loads may call and request a special pickup. A special pickup fee of: ¼ load \$36.23, ½ load \$77.63, and full load \$155.25 must be paid in advance to City Hall. You will then be issued a pickup date on Tuesday or Friday. Call the Public Works office at 287-2955 to schedule a pickup.

Mowing truck routes

Truck #1

Bazemore Park – 5.62 ACRES = 2 hrs

Dorothy Street -3,268 FT = .30

EE Moore Park -3.39 ACRES = 2 hrs

Northside Park -.37 ACRES =.30

ABC Ave -1,712 FT = 1.30 hrs

Colley Street -9.09 ACRES = 4 hrs

Tebeau Street -17,920 FT = 1 hr

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Police Department -.56 ACRES = 1 hr

Auditorium -.56 ACRES =.30

Downtown -1,843 FT = 7 hrs

Truck #2

Elizabeth Park - 5.56 ACRES = 2 hrs

City Garage -.91 ACRES =.30

Tebeauville Park -.53 ACRES =.45

Garlington Park -8.25 ACRES = 4 hrs

Satilla Lane -.42 ACRES = 3 hrs

Glenmore Ave -5,152 FT = 1.50

Frances St = 1.50

Grove Street Park and Compound -20 ACRES = 5 hrs

Parnell Roberts Park - 3.44 ACRES = 3 hrs

Armory - 20.88 ACRES = 3 hrs

Truck #3

Monroe Park – 4.13 ACRES = 3 hrs

Camilla Park - .44 ACRES = .45

Magnolia Park - .16 ACRES = .45

Screven Park -.28 ACRES =.45

Morningside Dr. -8,782 FT = 1.5 hrs

City Blvd. -2,884 FT = 1.5 hrs

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Plant Park – 2.16 ACRES = 1.5 hrs
Haines Ave. – 5,836 FT = 2 hrs
Gilchrist Park – 6 ACRES = 3.5 hrs
New Town Park – .23 ACRES = 1 hr
Walters Park – .28 ACRES = 1 hr

Truck 4

Memorial Dr -28,298 FT = 8 hrs 520 - 24,510 FT = 5 hrs Plant Ave -19,934 FT = 6 hrs Victory Drive -9,432 FT = 3 hrs Knight Ave -16,158 FT = 4 hrs Lee Ave -1400 FT = .30

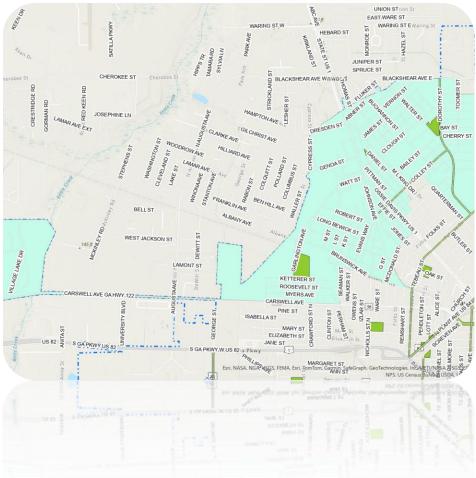


District Mowing Routes



District 1





District 2





District 3





District 4





District 5



Director weekly focal point

Special Collection SEPTEMBER

2024

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
DISTRICT #1	2	3	4	5	6	7
COMMISSIONER OPEN	EE MOORE PARK	EE MOORE PARK				
DISTRICT #2	9	10	11	12	13	14
COMMISSIONER BENNETT	ELIZABETH PARK	ELIZABETH PARK	ELIZABETH PARK	ELIZABETH PARK	ELIZABETH PARK	ELIZABETH PARK
DISTRICT #3 14	16	17	18	19	20	21
COMMISSIONER FELDER	GARLINGTON PARK	GARLINGTON PARK	GARLINGTON PARK	GARLINGTON PARK	GARLINGTON PARK	GARLINGTON PARK
DISTRICT #4 22	23	24	25	26	27	28
COMMISSIONER HOPKINS	MONROE PARK	MONROE PARK	MONROE PARK	MONROE PARK	MONROE PARK	MONROE PARK
29	30	1	2	3	4	5
DISTRICT #5 COMMISSIONER	OAKLAND CEMETERY	OAKLAND CEMETERY	OAKLAND CEMETERY	OAKLAND CEMETERY	OAKLAND CEMETERY	OAKLAND CEMETERY

ITEMS NOT COLLECTED
TIRES, PAINTS AND SOLVENTS
TREE REMOVAL, BUILDING MATERIAL,
CHEMICALS, PESTICIDES, BRICKS AND BLOCK

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Engineering

https://www.waycrossga.gov/engineering.php

Week's Priorities:

Sweat Street & Ossie Davis repair execution.

Industrial Blvd & Fulford road backflow water leak execution.

Funding updates: None.

Traveling and Training: None.

Projects:

Ossie Davis sinkhole repair.

Water& Sewer utilities rate study.

LMIG 2024.

Paving Projects dirt roads.

Paving Projects resurfacing roads.

Parks Projects.

 Construction can be lengthy; we do our best to not inconvenience citizens but there may be delays.

Decision Required: None.

Miscellaneous: None.



Your TIA, SPLOST, (L)TSPLOST, TSPLOST, and LMIG dollars in action over the last 10 years. Over one hundred miles of street pavement, Box & Culvert replacement, and Drainage replacement.

2014-Present

Completed

TIA 1-Paving

Albany Ave

Knight Ave

\$2.5M

2014 SPLOST-Paving, Powerline relocation, Box & Culvert Replacement

Plant Ave

Hatcher Street

Gilmore Street

Howe Street

Buchanon Street

Seminole Street

Lee Ave

Blackshear Ave

Dewey Street



\$3.7M

2018 TSPLOST-Paving, Drainage

Haines Ave

Screven Ave

Tebeau Street

Jane Street

Hanover Street

Richmond Street

Crawford Street

Beville Street

\$2.4M

Regional TSPLOST 2019-Paving, Culvert replacement

Brunswick Ave

<u>Riverside</u>

\$500K

LMIG 2019-Paving, Culvert replacement

Daniel Street

Striping Projects

Central Avenue

Morningside Drive

\$550K



Currently under construction/survey/design SPLOST 2014-Pavement

Greenwood

Browns Alley

E. Hamilton

Deputy Street

Barbara Street

Johanna Street

Hamilton Street

Boulevard Street

Satilla Lane

Georgia Street

Morehouse

TSPLOST 2018-Pavement

Gilmore Street(N)

Kentucky Ave

Parkway Drive

Palmetto

Old Brunel Street

Nicholls Street

Brunel Street

Garlington Heights



LMIG 2023-Paving

Oak Street

Isabella Street

SPLOST 2023-Pavement, Construction

Albany Ave Overpass

LMIG 2024-Paving

Parkway Drive

Palmetto Drive

TIA 2-Paving

Oak Street

Gilmore Street

Forrest Ave

Grove Ave

Myers & Roosevelt

Blackwell Street

Ware Street

Cherokee Circle

Scruggs Street

Archer Street





We are committed to providing our citizens with a safe and reliable water supply.

The Environmental Protection Agency (EPA) has established the Lead and Copper Rule (LCR) to protect public health and reduce exposure to lead and copper in drinking water. It is estimated that there are between 6 to 10 million lead service lines still in existence in our country. The primary source of lead in drinking water, when present, is pipes.

To help us determine whether your home might have lead-containing plumbing materials and if further testing is recommended—<u>we need</u>

<u>your help.</u> Simply scan the QR code below using your smartphone's camera or QR code reader app to participate in a brief survey.

Your participation is greatly appreciated and your input is vitally important.





MayCYOSS
Opportunity in every direction.
waycrossga.gov



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https://www.wayerossga.gov/



Water and Wastewater

Week's Priority:

Collections and Distribution

WATER LEAKS

MAINTENANCE

Weekly preventative maintenance task execution.

Lift station inspections and mowing execution.

WWTP

Lab permit and process control samples execution.

Regulatory paperwork execution.

Belt Press execution.

Water Plant

Normal daily operations and well inspections.

Funding Updates: None.

Travel and Training: None.

Projects:

WWTP Upgrades.

Sweat Street sewer rehab.

Primary sludge line rehab.

Ossie Davis Sewer rehab.

US1 Sewer main replacement.



City Hall Meeting Community/Business Meetings

These monthly meetings allow community members and local businesses to meet with the city manager and staff and discuss any concerns or ideas they may have. All interested parties are encouraged to attend these meetings, which will be held monthly. The meetings will be held in the commission chambers at City Hall and will provide an open forum for discussion.

- 1. Codes Information Sharing Session every 2nd Tuesday monthly at 12pm
- 2. Landlords/Realtors every 3rd Wednesday monthly at 12pm.
- 3. Business Development every 4th Tuesday monthly at 1pm.
- 4. Community/Faith Outreach every 3rd Thursday monthly at 12pm.
- 5. City update every 1st and 4th Thursday monthly at 12/6pm.